



Ref. No.: 33/18000

Date: 31 March 2026

To: Dr. Indra Pradana Singawinata

APO Secretary-General

Dear Dr. Indra,

Greetings from Tehran, the Proud city.

As you are aware, for over a month, the ancient country of Iran has been subjected to a joint Israeli-American aggression. The series of attacks by hostile governments, in addition to the assassination of country leaders and scientific figures, bombing of homes, schools, universities, hospitals, and the widespread killing of ordinary people, including women and children, has unfortunately also targeted the vital and industrial infrastructure of the country. This issue will cause serious damage to production, the economy, and consequently, to productivity growth.

This blatant aggression, which is contrary to international principles and norms, in addition to imposing extensive human and financial damages on the people and country of Iran, has simultaneously had a serious impact on international shipping, supply chains, food security, energy security, and the economies of the Persian Gulf countries and other Asian countries, including APO member states. The increase in the price of oil and energy resources in these countries is one of its tangible consequences.

In such circumstances, and considering the critical role of international and global scientific institutions such as APO, it is proposed that this organization, taking into account the current situation, should focus on re-evaluating and formulating the conceptual model of resilience and its relationship with productivity through synergy and the participation of the members.

Furthermore, the initiative of this international organization regarding the documentation and sharing of countries' experiences in dealing with crises, the necessity of maintaining resilience, and redefining regional joint projects on this



basis is significant. In this regard, the NPO of I.R. Iran declares its readiness to share its successful resilience experiences in the social, energy, and administrative system domains during the 12-day war and the recent war.

In conclusion, we wish for the establishment of peace, security, and sustainable development for all people worldwide."

Sincerely Yours,

Mohammad Saleh Owlia (PhD)

APO Director for I.R. Iran, NPO Head and

APO Second Vice Chair

